OUR STRATEGY AND BUSINESS MODEL

When we have completed these strategic actions we will be a focused industrial engineering company specialising in high performance technologies for flow management and thermal solutions.

FOUNDATION

- Leading positions in growing market segments
- Valued customer relationships
- High performing culture
- Strong financial profile
- Expansion opportunities

EXPERTISE/OWNERSHIP

END MARKETS

JOHN CRANE

INDUSTRIAL

ENERGY

CONSTRUCTION

BUSINESSES

JOHN CRANE FLEX-TEK

FLEX-TEK

GROUP CENTRE

SMITHS GROUP

Value add, compliance and cost efficiency.

Empowered commercial and operational decision making.

VALUE CREATION

- Customers
- Shareholders
- People
- Suppliers
- Communities
- Regulators and governments

NEW MEDIUM-TERM TARGETS

From FY2027

- Organic revenue growth 5-7%
- Headline EPS growth >10%
- Headline operating profit margin 21-23%
- ROCE > 20%
- Headline operating cash conversion ~100%